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Sr Jorge Arrunategui  
Gerente de Desarrollo de Capacidades y Rendimiento  
SERVIR - Autoridad Nacional de Servicio Civil  
Calle Manuel Gonzáles Olaechea  
448 - San Isidro

Dear Sr Arrunategui

The Carnegie Mellon Support Unit, in the Department of the Premier and Cabinet in South Australia, was formed in 2006 to support the establishment of Australia's first foreign university, Carnegie Mellon's Heinz College. A major part of this Unit's function is to form mutually beneficial relationships with international partner organisations, through the management of scholarships for this prominent university, for the period of the State's agreement.

Recently, you met with Ms Monica Ruston and Mr Tim Zak from Carnegie Mellon Heinz College Australia, who introduced to you the notion of a joint scholarship proposal. Further to that introduction, and on behalf of the South Australian Government, I now submit the following proposal for your consideration.

As you know, Carnegie Mellon is globally renowned and the Heinz College is regarded as one of the finest public policy and management schools in the world. It is currently ranked No.1 in the US for Information Technology Management (ahead of universities such as Harvard and Syracuse) and No. 4 for Public Policy Analysis (ahead of, for example, Princeton). As such, citizens who graduate with a Masters degree from the Heinz College in Adelaide will certainly provide the benefits you are seeking for your country's human resource development through your use of offshore educational programs.

As discussed, Carnegie Mellon is now operating as an American university in Adelaide, South Australia and it is the first foreign university established in this country. Graduates earn the same Heinz College masters degree that they would achieve if studying at Carnegie Mellon's home campus in Pittsburgh, Pennsylvania.

Adelaide offers an exceptional learning environment and low costs of living compared to the rest of Australia and other comparable countries. Adelaide is cheaper than most US cities and other major Australian cities, and is a safe and family friendly place in which to live and learn. For further information for international students coming to Adelaide, please visit <http://www.studyadelaide.com/>.

#### Scholarship Proposal

I am pleased to advise that the Government of South Australia proposes a joint scholarship program for candidates to study degree programs at Carnegie Mellon's Heinz College, Adelaide, Australia (CMU-H-A) as illustrated below:

| Year/Intake   | Students                                  | South Australian Government (40%)/CMU (30%) scholarship support |
|---------------|---|---|
| January 2010  | 1 to 5 (at your discretion)               | 70% of tuition  |
| August 2010 + | To be negotiated with CMU-H-A during 2009 |   |

In summary, the Government of South Australia/Carnegie Mellon will provide funding support of 70% of tuition for up to three candidates for January 2010 intakes for 12-month programs, with negotiations taking place directly with CMU-H-A for subsequent intakes during 2009/10.

SERVIR - Autoridad Nacional de Servicio Civil will ensure that each candidate has the financial means (including the Fondo de Fortalecimiento del Capital Humano, when corresponds) to meet the cost of the remaining tuition (i.e. 30% for each candidate in the 12 month programs).

SERVIR - Autoridad Nacional de Servicio Civil will ensure that each candidate has the financial means to meet the cost of accommodation and general living expenses whilst in Australia, the cost of each candidate's return travel and entry to Australia, the cost of Overseas Student Health Cover (insurance) and the cost of any expenses related to any dependents (children) and/or spouse of candidates, including educational and child care expenses.

Carnegie Mellon Heinz College Australia will assist the candidates by identifying suitable accommodation and if necessary, identifying schooling and childcare services for the dependents of the candidates.

The candidates may undertake either of the following Masters programs, to be delivered by Carnegie Mellon, Heinz College, Adelaide, South Australia:

- Master of Science in Public Policy and Management (MSPPM -one year)
- Master of Science in Information Technology (MSIT- one year)

SERVIR - Autoridad Nacional de Servicio Civil may nominate candidates at its discretion, giving due consideration to Carnegie Mellon's entry requirements and the demands of the programs.

Carnegie Mellon will retain unfettered discretion in accepting nominated participants into the program, in accordance with its established admission procedures and requirements.

The candidates nominated by SERVIR - Autoridad Nacional de Servicio Civil will be required to apply to Carnegie Mellon Heinz College Australia via the online application process located at <https://app.applyyourself.com/?id=cmu-spp>.

- For further information regarding Carnegie Mellon Heinz College Australia entry or program requirements, please visit the website at <http://www.heinz.cmu.edu/australia/>.
- For information about the South Australian Government-Carnegie Mellon scholarship proposal, please contact Anna Cosentino, Manager CMSU on + 61 8 8226 2847 or email [cosentino.anna@dpc.sa.gov.au](mailto:cosentino.anna@dpc.sa.gov.au)
- Admissions Manager at Carnegie Mellon Heinz College Australia, Ms Monica Ruston, can be contacted by telephone on + 61 8 8110 9903 or via email at [heinzadmit-australia@andrew.cmu.edu](mailto:heinzadmit-australia@andrew.cmu.edu).

***Please note: As funding for the scholarship program is limited, receipt of this letter of offer alone will not necessarily result in your acceptance as part of the scholarship program. Applications for the scholarship (activated by your endorsement of this offer on page 3) will be processed in order of receipt and financed whilst funding is available.***

#### **Further information**

For your convenience, please also find accompanying this letter an information package designed to answer questions frequently asked by international partners. If at any stage you require further information, we would be happy to arrange a tele/videoconference to discuss the proposal.

#### **Timelines**

For the January 2010 intake, it is recommended that SERVIR - Autoridad Nacional de Servicio Civil advise Carnegie Mellon of those selected *as soon as possible or by October 2009 at the latest*. Applications must be finalised and submitted via the online application process (<https://app.applyyourself.com/?id=cmu-spp>) no later than mid November 2009. Assistance with the online application process is available through the Carnegie Mellon Heinz College Australia Admissions Manager.

**Implementation**

For the purposes of implementing this agreement, the following parties have been designated:

- SERVIR - Autoridad Nacional de Servicio Civil
- Carnegie Mellon University (Australia)
- Government of South Australia

This agreement will be considered accepted by SERVIR - Autoridad Nacional de Servicio Civil upon endorsement of this letter, by the duly authorised representative designated below.

Upon receipt of the signed agreement, Carnegie Mellon will offer the support of their Australian Marketing & Development Department. Examples of marketing support include a promotional banner, inclusion on their website, a marketing starter pack and possible assistance in exhibition representation.

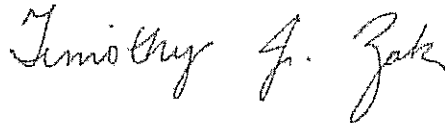
We look forward to progressing and strengthening the relationship between SERVIR - Autoridad Nacional de Servicio Civil, Carnegie Mellon and the Government of South Australia through this agreement. If at any stage you require more information or clarification, I invite you to contact Anna Cosentino or myself at your convenience.

Yours sincerely,



Jerry Adams  
State's Representative

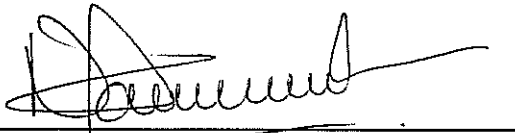
**Carnegie Mellon Support Unit**  
**DEPARTMENT OF THE PREMIER AND CABINET**



Tim Zak  
Executive Director

**Carnegie Mellon University**  
**HEINZ COLLEGE, AUSTRALIA**

**Signed for and on behalf of:**  
**SERVIR - Autoridad Nacional de Servicio Civil:**



[Print Name] Nuria Esparch  
[Title] Executive President  
Dated: July 16<sup>th</sup>, 2009

Witness:



[Print Name] Jorge E. Arrunategui  
[Title] Head of Capacity Building + Performance Assessment  
Dated: July 16<sup>th</sup>, 2009